# TOGETHER, ONE

Advancing the Mission & Ministry Lutheran Church-Canada

David Friesen – Director of Advancement, LCC Alan Zacharias – President, Zacharias Advancement Consulting

# CHANGING OUR VANTAGE POINT

David Friesen – Director of Advancement, LCC

### LUTHERAN CHURCH-CANADA TODA

- New structure new vision
- Develop consensus on future focus of LCC in specific areas
- Look beyond financial limitations
- Lay groundwork for ensuing strategic initiatives
- Create a plan to guide our development





### Assuming a Positive Stance



- Going beyond "We've always done it this way"
- Focusing on our strengths ... Identifying our opportunities
- Assuming a positive stance for planning
  - From scarcity to abundance
  - From apathy to possibility and promise
  - From disparate congregations to unified synodical family

LUTHERAN CHURCH-CANADA ÉGLISE LUTHÉRIENNE du CANADA



### WHY UNDERTAKE THIS TASK?



• Intentional focus on strengthening the sustainability of our ministry





### WHAT DO WE DESIRE?

- Bring clarity of our mission priorities
- Create efficacy in our initiatives
- Establish greater appreciation of walking together as a synod
- Enrich the sense of unity across our synod
- Enhance the way we communicate
- Guide resources and funding priorities
- Position LCC for mission expansion







# LISTENING TO MANY VOICES

Alan Zacharias – President, Zacharias Advancement Consulting



### UNDERTAKING CHANGE



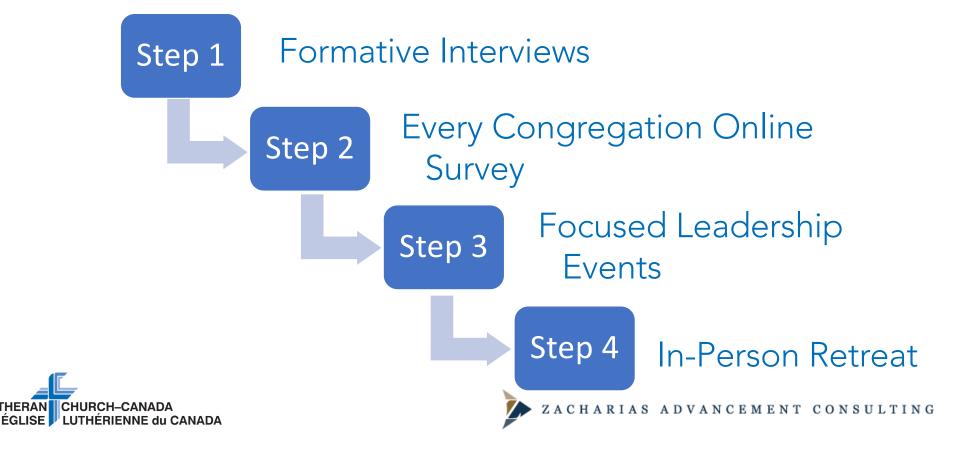
#### "Change is debilitating when it is done to us, exhilarating when it is done by us." Rosabeth Moss Kanter





### PURPOSE & PRIORITIES PROCESS





### FORMATIVE INTERVIEWS



Purpose: Identify positive assets of LCC and critical issues facing the Church.

- 35 confidential interviews with individuals from across
- Mixed findings revealing other significant issues





### Online Survey



Purpose: Survey pastors, deacons, and other leaders regarding their needs, wants, and greatest hopes for LCC.

- 242 substantive survey responses completed
- Data collection on several different areas and issues
- Comments and foci on next level needs





### FOCUSED LEADERSHIP EVENTS



Purpose: Dig deeper into the findings of the Discovery Phase.

- Eight 90-minute virtual sessions
- 102 engaged participants
- Strong participation indicative of a desire for growth among LCC members





### **IN-PERSON RETREAT**



Purpose: Bring together a diverse group of 32 people from across the church to build a framework for the future.

- Large and small group sessions to help build the Strategic Framework
  - Mission, Vision, Values, Goals
- Positive, forward-focused discussion and ideas





### **RETREAT PARTICIPANT**



"I have been at many conventions and meetings where difference of opinion has been met with argument, sometimes heated and overly critical. The absence of that kind of response was a blessing that allowed people with different views to remain engaged in sometimes difficult discussions and even tempering their opinions."



Retreat Participant, Alberta



### **RETREAT PARTICIPANT**



"If this retreat is a fair depiction of how most synod-level retreats or meetings are run, then I am eager to participate more in the future. It was a pleasant experience for someone who is new to things like this."

Retreat Participant, Ontario





# SUMMARY OF FINDINGS

Listening to Many Voices

### SWOT ASSESSMENT



# **STRENGTH**

**Theology & Doctrine** 

**Mission Oriented** 

Well-trained clergy and diaconate

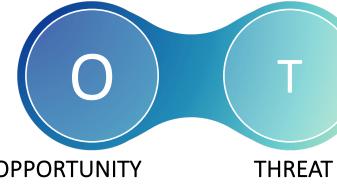
Strong Fellowship

Use of Technology



**WEAKNESS** Aging Demographics **Financial Transparency** Lack of Resources **Clarity of Structure** Communications

Lack of Unity



#### **OPPORTUNITY**

Witness Opportunities Significant # of Unchurched People Seeking Community Growing Need for Works of Mercy Social Issues and their Impact on People

**Government Regulation** 

Worldly Pressures/Economic Realities

Indifference Towards Faith

Misuse of Technology

Politicization of Religion

Lack of Trust

### NEEDS ASSESSMENT



- 1. Clarify the role, function, and resources provided by LCC
- 2. Improve communications and transparency
- 3. Laity training and catechesis
- 4. Promote unity at the synodical level
- 5. Provide better engagement, support, and resources for struggling congregations





### NEEDS ASSESSMENT (CONT'D)



- 6. Catechesis and training materials for immigrant and ethnic groups
- 7. Technology support for local congregations
- 8. Creation of LCC education resources for all ages





# CRITICAL ISSUES



### CRITICAL ISSUES



- 1. Need for a churchwide approach and plan that aligns resources and builds unity.
- 2. Program, training, and resource support for congregations of all sizes and locations.
- 3. Communication strategy to build awareness and engagement





### CRITICAL ISSUE (CONT'D)



- 4. Review and improve synodical structure and relationships to promote financial and leadership transparency.
- 5. Expand pastoral formation options, enhance pastoral/church worker recruitment efforts, and streamline the call process.





### Most Encouraging Finding



"There is a strong desire to see Lutheran Church-Canada expand, grow, and sustain a theologically sound ministry which reaches throughout Canada and the world."



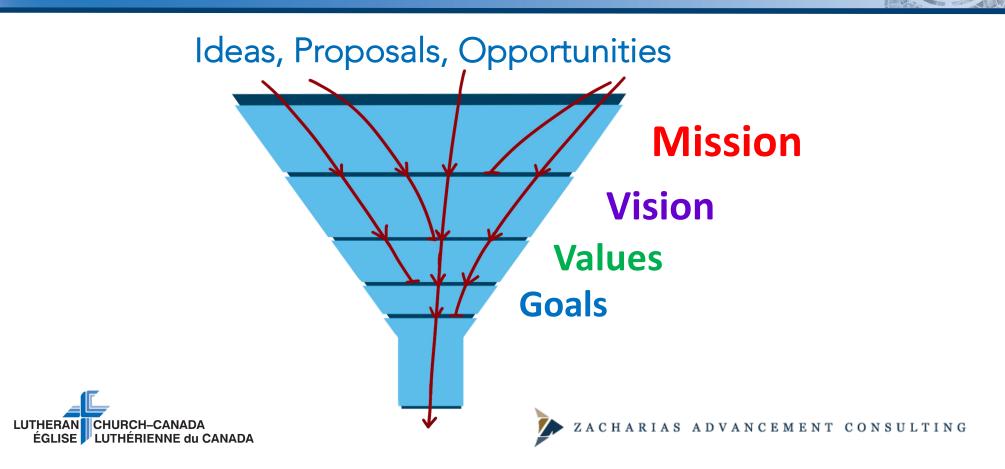
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### THE STRATEGIC FRAMEWORK

David Friesen - Director of Advancement, LCC

### STRATEGIC FRAMEWORK FILTER



### LCC MISSION STATEMENT



# Serve, strengthen, and equip congregations for bold, faithful, Christ-centred witness.





### LCC VISION STATEMENT



# A unified, confessional body of believers, fulfilling the Great Commission.





### LCC VALUES (1 OF 7)



### Truth

We value Scripture as the inerrant, written Word of God, and the only rule and norm of faith and practice.





### LCC VALUES (2 OF 7)



#### Grace

We value Grace as the free and undeserved gift of God through Christ Jesus, which empowers believers to show forgiveness and mercy to others.





### LCC VALUES (3 OF 7)



### Unity

We value unity in doctrine, proclamation, and practice, as expressed in Scripture and the Lutheran Confessions.





## LCC VALUES (4 OF 7)



### Vocation

We value each person's unique God-given gifts, talents, and abilities, enabling them to witness Christ's redeeming love in all aspects and stations of life.





## LCC VALUES (5 OF 7)



### Sanctity of Life

We value life as a gift of God to be cherished, nurtured, and protected from conception to natural death.





### LCC VALUES (6 OF 7)



#### Trust

We value telling one another the truth in love, doing what we say we will do, and stewarding all ministry resources to the glory of God.





# LCC VALUES (7 OF 7)



### Relationships

We value and respect one another as children of God, demonstrating love in all things because He first loved us.





### VALUES SUMMARY

- Truth
- •Grace
- Unity
- Vocation



• Trust

Relationships







### LCC GOALS (1 OF 6)



### **Disciple-Making Culture**

Serve, support, and equip congregations and partner ministries for mission and discipleship.





## LCC GOALS (2 OF 6)



### **Mission Outreach**

# Pursue bold domestic and international outreach and ministry.





## LCC GOALS (3 OF 6)



### **Equip Leaders**

Recruit, educate, and support ecclesiastical, diaconal, and lay leaders for the church.





## LCC GOALS (4 OF 6)



### **Organizational Effectiveness**

Use and strengthen synodical structure, services, and processes to foster unity, transparency, and relationships.





# LCC GOALS (5 OF 6)



### **Fiscal Resources and Responsibility**

Gather, manage, and allocate financial resources to increase and optimize mission impact.





# LCC GOALS (6 OF 6)



### **Strategic Communications**

Cultivate open, consistent communications to inform, engage, and encourage awareness and response throughout the synodical family.





# WHAT DOES THIS ALL MEAN

Next Steps

## HOW YOU CAN BE INVOLVED

Pray, Participate, Support

# THANK YOU



